



<Reference for FY2005 Consolidated Financial Results>

(MAY 12, 2005)

Fuji Heavy Industries Ltd.

| (in 100 millions of yen) (in thousands of units) | RESULTS FY2004 Apr.2003 to Mar.2004 | RESULTS FY2005 Apr.2004 to Mar.2005 | | FORECAST FY2006 Apr.2005 to Mar.2006 | |
|---|---|--|---------|--|---------|
| Net Sales | 14,395 | 14,465 | 0.5 % | 14,700 | 1.6 % |
| Domestic | 6,279 | 6,271 | △0.1 % | 6,472 | 3.2 % |
| Overseas | 8,115 | 8,194 | 1.0 % | 8,228 | 0.4 % |
| Margin Percentage | 3.5% | 2.9% | | 2.1% | |
| Operating income | 503 | 420 | △16.5 % | 310 | △26.2 % |
| Margin Percentage | 3.9% | 3.0% | | 1.8% | |
| Ordinary income | 566 | 436 | △23.0 % | 270 | △38.0 % |
| Margin Percentage | 2.7% | 1.3% | | 1.0% | |
| Net income | 386 | 182 | △52.8 % | 150 | △17.8 % |
| Change of operating income by factors | | Gain factors Reduction in costs 164 Decrease in R&D expenses 45 Decrease of expenses and others 31 Loss factors Decrease in sales mix 172 Foreign exchange 151 | | Gain factors Reduction in costs 110 Loss factors Decrease in sales mix 92 Foreign exchange 86 Increase in R&D expenses 25 Increase of expenses and others 17 | |
| Capital investment | 745 | 853 | | 670 | |
| Depreciation and amortization | 532 | 511 | | 580 | |
| R&D expenses | 575 | 530 | | 555 | |
| Interest bearing debt | 3,790 | 4,122 | | 4,100 | |
| Performance of operation | | Net sales to increase Net income to decrease Best Net Sales | | Net sales to increase Net income to decrease Best Net Sales | |
| Domestic sales | 246 | 254 | 3.5 % | 251 | △1.3 % |
| Small Cars | 111 | 104 | △6.4 % | 107 | 3.3 % |
| Minicars | 134 | 150 | 11.6 % | 143 | △4.5 % |
| Overseas sales | 306 | 328 | 7.2 % | 331 | 1.0 % |
| North America | 206 | 210 | 2.3 % | 219 | 4.3 % |
| Europe | 54 | 61 | 13.0 % | 58 | △4.7 % |
| Other | 46 | 57 | 22.3 % | 54 | △4.8 % |
| Total sales | 551 | 582 | 5.5 % | 582 | 0.0 % |
| SIA Isuzu SUVs | 25 | 13 | △47.9 % | 0 | - |

* Figures of Total Sales are the sum of retail sales units of the Japanese subsidiary dealers, wholesale units of the overseas subsidiary distributors, and wholesale units of FHI to other distributors/dealers.